

Financial Recovery Team member Frank Rishel, who was assigned to work within Red Clay a year ago, dubbed these employees as "quasi administrators." The salaries and other costs for these employees was \$1.26 million, 62 percent of which were paid for with local funds.

When the financial team gave its report, Rishel said the district had not done anything wrong in its hiring practices - but whenever a district hires above what the state will pay for, it had better have enough of a cash reserve to cover the costs. Red Clay did not have enough local reserves on hand, he said at the time.

The larger school districts, including Red Clay and Brandywine, have long argued that it is hard to operate without some positions that are primarily locally funded.

But Wagner said perhaps the state should consolidate some school districts, or make some of the larger ones

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smaller.

"Close to \$1.3 million for those positions a year is pretty decent money," he said in an interview with the Community News. "Public education is not lacking administrators."

As for substitute teachers, Red Clay paid the vendor Substitute Teacher Service Inc. \$2.89 million for substitute teaching services, 86 percent of which was paid for with local funding. It could have saved \$191,880 by coordinating this service in house, the audit report says.

Red Clay also did not collect adequate revenue to fund its special education programs and had to borrow \$2.3 million from Commerce Bank, (a short-term loan since paid off by the district). The audit report recommended that the district "levy a tax rate sufficient to cover the expenditures of the tuition tax program."

Indeed, Red Clay increased this portion of the tax rate by 5.2 cents to 32 cents per \$100 of assessed property value for the 2008 fiscal year. The Board does not depend on referenda to set this rate.

As for the Charter School of Wilmington, which opened in 1996 when it got its charter from Red Clay, the school enjoys a \$1 per year lease. In the audit report's auditee response section, Red Clay countered that it has met the state requirement of making any excess space available, and that the school "is charged with all direct costs associated with use of the space."

The 2007 fiscal year was a very lean time, the district was pretty much out of money, and it has since earnestly worked on changing things, Wagner said.

"While the past had a lot of issues, I think they are working to fix some of those problems," he said.

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